

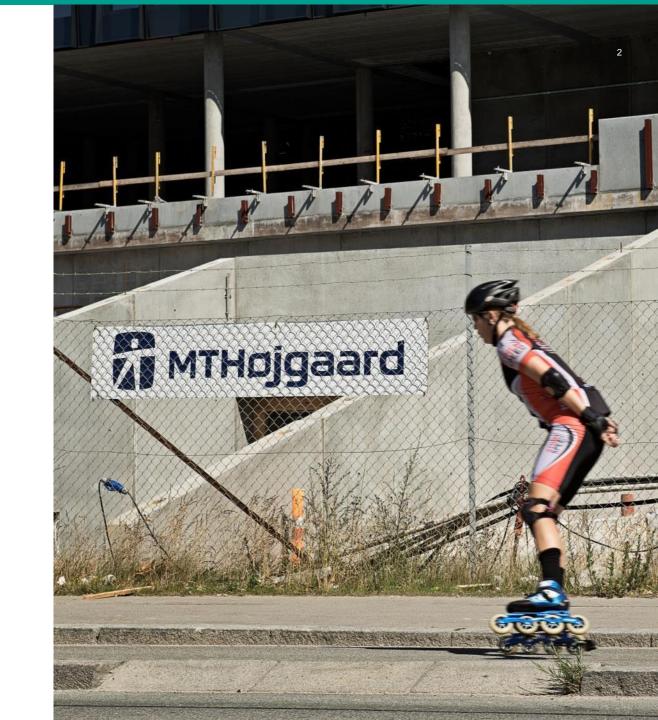
MTH GROUP

Danske Bank Winter Seminar 2017

CEO, Torben Biilmann CFO, Egil Mølsted Madsen

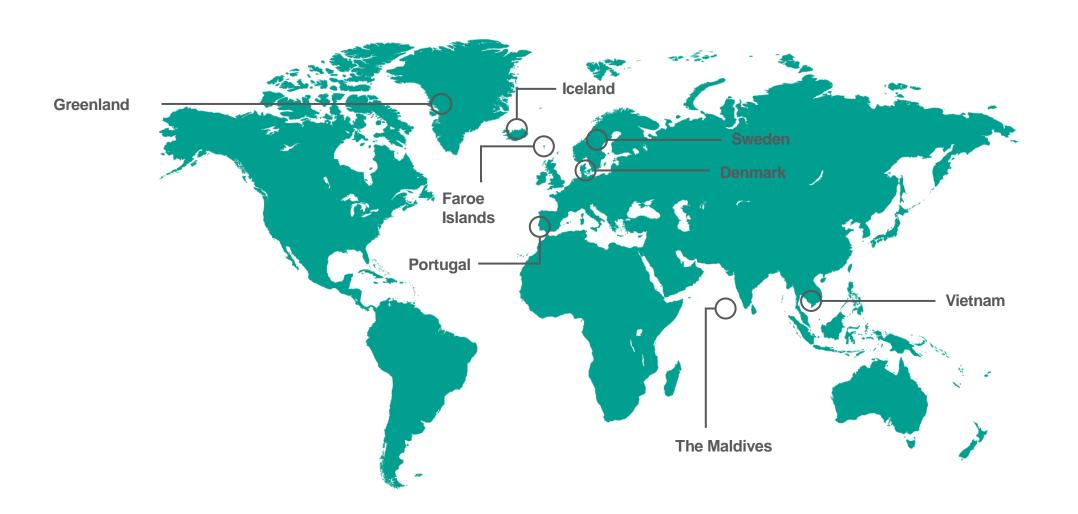
Agenda

- About MTH GROUP
- Markets and segments
- Value drivers and examples
- Opportunities and challenges in the industry
- Questions

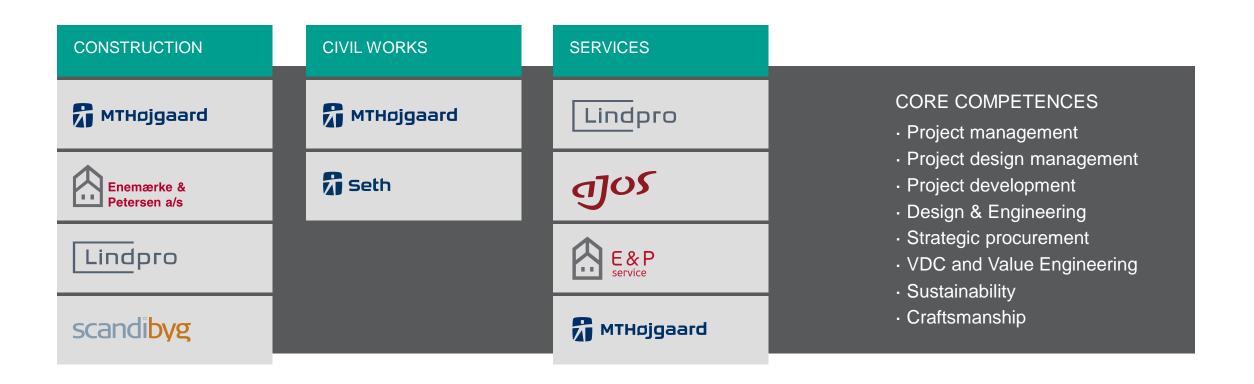




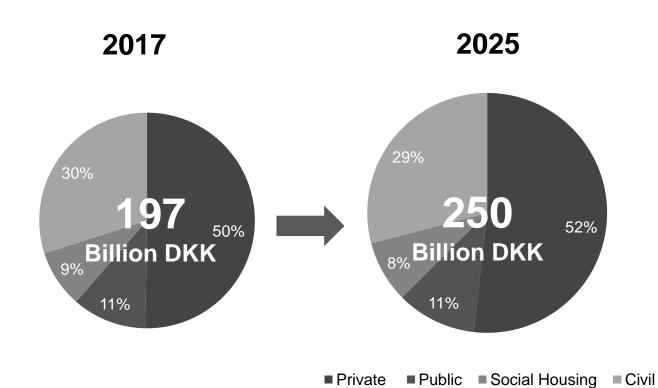
MTH GROUP have 80% of our business in Denmark

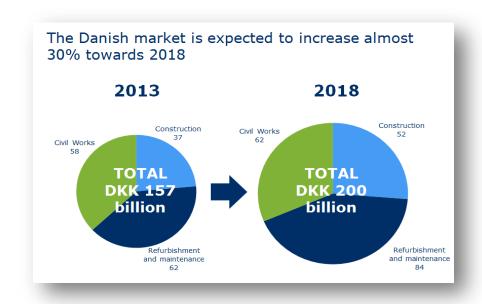


Our competences and solutions



The Danish Construction market is expected to grow towards 2025 ~ 20%





The eight segments addressed by MTH GROUP are showing growth or stability

	Forecast for 2017	Expected development 2017 - 2020
Refurbishment – multi-story housing and offices, etc.	~30	7
Civil works	~20	\rightarrow
Electrical installations	~15	7
New build – multi-story housing	~15	7
Hospitals	~8	\rightarrow
HQ and office buildings	~8	\rightarrow
OPP/OPS	~3	7
Data centers	~3	7

Source: MTH GROUP based on figures from The Danish Construction Association

And we have a strong presence in these segments in Denmark

Segments

Refurbishment – multi-story housing and offices, etc.	MTHøjgaard	Enemærke & Petersen a/s	NCC	ADSERBALLE & KNUDSEN &	
Civil works	MTHøjgaard	FRKIL	NCC	AARSLEFF	ZÜBLIN
Electrical installations	Lindpro	KEMP&LAURITZEN	Caverion	AARSLEFF	→ bravida
New build – multi-story housing	MTHøjgaard	A. Enggaard 4/s	NCC	AARSLEFF	K KPC
Hospitals	MTHøjgaard	JEP Jargen Friis Poulsen als	NCC	ITINERA	ZÜBLIN
HQ and office buildings	MTHøjgaard	A. Enggaard A/s	NCC	K KPC F	ZÜBLIN
OPP/OPS	MTHøjgaard	A. Enggaard A/s	NCC		
Data centers	MTHøjgaard	III Imace	NCC	AARSLEFF	M+W GROUP

Value drivers: Digitalisation, collaboration and holistic focus

Customer survey 2014

Digitalisation is requested

New collaboration models are demanded

TCO is being considered







Customer survey 2017

Digital platform is a must

New collaboration models are tested

TCO and functional optimisation

Value creation in the construction industry

Value drivers

- Digitalisation
- Collaboration
- Holistic focus

DroneObtaining optimal data



Virtual Reality
Agreeing to design and functionality prior to construction



Construction site
Ensuring continuous access
to latest design



Creating optimal spaces and value for our clients



Urban VDC
Optimising the building in its environment and context



Workshop Ensuring early involvement of best competences



VDC Labs
Bringing digital models and design to the construction site



Robots Automated construction increases productivity



Market opportunities

Opportunities in the hospitals market













Opportunities in the refurbishment market









Opportunities in the multi-story housing market









Opportunities in the market for new build commercial buildings









Opportunities in the market for data centers













Industry opportunities

- New tender formats
- New collaborative management models
- · Combining construction and operation costs
- Holistic optimisation
- Digital platforms and processes
- · BIG data
- · A more interesting industry

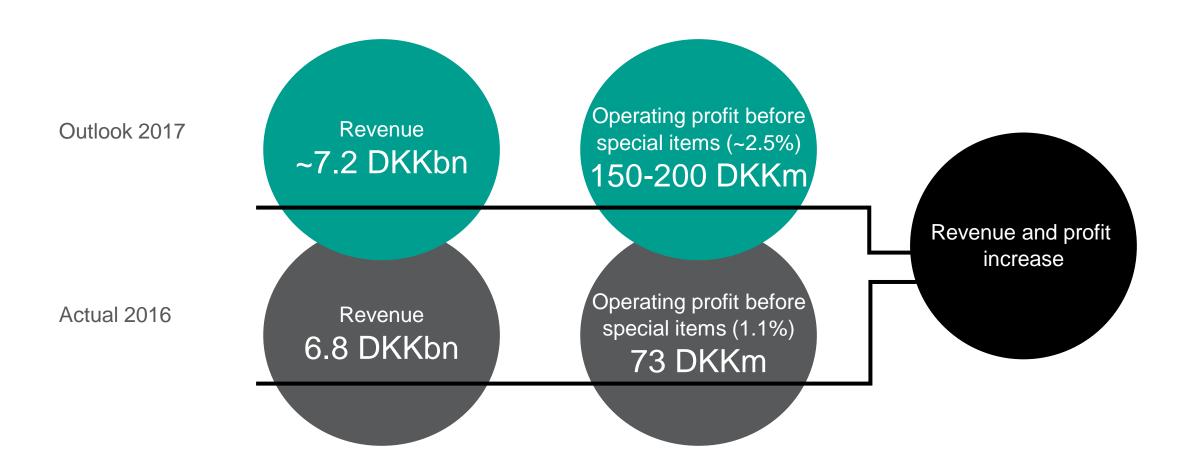


Industry challenges

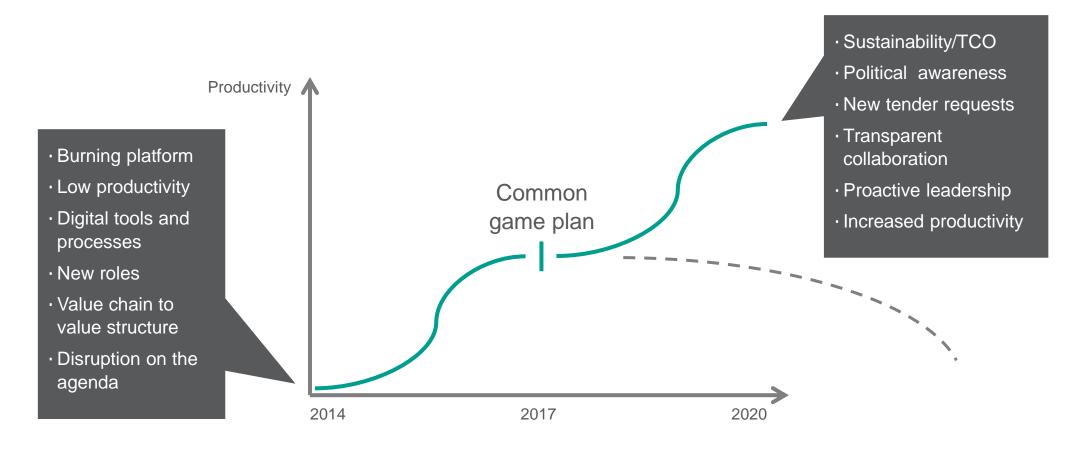
- Professionalisation of the construction industry
- · Adapting to new technology, methods and behavior
- · Access to resources
- Timing of resource utilisation
- · Long lead time on mega projects



Full-year outlook 2017 before special items maintained



Industry trends



Questions







GREENLAND CONTRACTORS

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